James Dawson & Son – Gender Pay Gap

The data presented is for the employees of James Dawson and Fenner Precision, manufacturing business units based in Lincoln.

Figures below have been calculated with data collected as at 5th April 2022.

Pay Gap

The calculation includes all employees (hourly paid & salaried) including entitlements to shift allowance and other premiums:

•	Mean gender pay gap	=	-10.5%
•	Median gender pay gap	=	1.0%

Bonus Gender Pay Gap

This calculation is only applicable to those who received a bonus:

•	Mean bonus gender pay gap	=	62.2%
•	Median bonus gender pay gap	=	62.2%

Proportion of Male/Female Employees Receiving a Bonus

This calculation is applicable to all employees:

0	Males receiving bonus	=	0.6%
	Females receiving bonus	=	3.0%

Proportion of Male/Female in Each Quartile

	Upper Quartile - Male	=	79.2%
	Upper Quartile – Female	=	20.8%
•	Upper Middle Quartile – Male	=	88.5%
•	Upper Middle Quartile – Female	=	11.5%
•	Lower Middle Quartile - Male	=	90.6%
•	Lower Middle Quartile – Female	=	9.4%
•	Lower Quartile - Male	=	72.2%
	Lower Quartile – Female	=	27.8%

Narrative

Pay Gap

The negative mean gender pay gap is explained by the fact that we are a labour intensive manufacturing company and generally there are more male factory operatives at lower salary levels than females. Our female employees tend to be in staff or management positions which are higher paid.

Bonus Pay Gap

Only a small proportion of the business received a bonus in year, 4 out of 385.

Two female and two male, all at senior level.

Proportion of Male/Female Receiving a Bonus

2 out of 318 males received a bonus and 2 out of 67 received a bonus. This is due to the lower proportion of female employees in the factory.

Quartiles

The figures show that male employees are dominant in all quartiles due to the industrial sector which the business operates in which historically attracts more males than females. However, we are seeing more females attracted to manufacturing as a career option and we are seeing an increase in the number of females filling Management and Leadership positions and the upper quartile has increased from previous years as a result. However, the majority of our female employees still tend to be in lower paid office and administration roles, or in factory operative positions, but the pay gap is closing and has improved year on year.

In summary, the business is a technically driven manufacturing operation which has historically been more male dominated, but this is changing (albeit very slowly). We do not discriminate between male/ female pay for same or similar roles. For hourly paid the pay grades are fixed based on factors such as time spent in the role, relevant training, experience and merit. Similarly, for salaried staff, the pay is determined by the role and the relevant experience and qualifications of the individual fulfilling the role, as well as performance. For all vacant positions we accept applications from all genders and ethnic backgrounds and recruitment is determined by the suitability of the individual to successfully fulfil the role which is not gender specific.

Sanjay Khanna

VP & General Manager

14 Feb 2023